



#### **Table of Contents**

| 1.    | Introduction   | 5  |
|-------|--|----|
| 2.    | Key Activities   | 5  |
| 3.    | Process Narrative  | 6  |
| 3.1.  | Collection of Energy Charges   | 6  |
| 3.2.  | Collection of Non Energy Receipts  | 6  |
| 3.3.  | Deposit Of Collections Into Bank   | 7  |
| 3.4.  | Dishonor of Cheques  | 9  |
| 3.5.  | Withdrawal of Cash From Bank   | 9  |
| 3.6.  | Cash Payments  | 10 |
| 3.7.  | Cheque Payments  | 10 |
| 3.8.  | Daily Closing Of Cash Book By Accounting Unit                            | 11 |
| 3.9.  | Reconciliation Of Collection Bank By Depositing Offices                  | 15 |
| 3.10. | Reconciliation of Disbursement Bank by Accounting Units                  | 16 |
| 3.11. | . Reconciliation of Disbursement Bank by Head Office                     | 17 |
| 3.12. | . Accounting For Cash and Bank Transactions Of Sub-Division by Divisions | 19 |
| 3.13. | . Imprest  | 20 |
| 3.14. | . Temporary Advance  | 23 |
| 3.15. | Fixation of drawing limits   | 24 |
| 3.16. | Control over Money Receipt Books   | 26 |
| 3.17. | Custody And Issue Of Cheque Books  | 26 |
| 3.18. | Stale Cheques  | 27 |
| 3.19. | . Operation Of Collection Account By HO                                  | 28 |

#### DHBVN Cash & Bank Manual

| 3.20. | . Operation Of Disbursement Account By Ho              | 29 |
|-------|--|----|
| 3.21. | . Items Debited/ Credited Directly By The Bank         | 30 |
| 3.22. | . Funds Assessment                                     | 31 |
| 3.23. | . Issuance of Bank Limit to Accounting Units / Section | 31 |
| 3.24. | Project Funds Arrangement                              |    |
| 3.25. | Equity Infusion from Government                        | 35 |
| 3.26. | . Reimbursements From Funding Agency                   | 35 |
| 3.27. | Repayment of Loan                                      | 36 |
| 3.28. | . Module Interface with SAP:                           | 37 |
| 4.    | Accounting Entries                                     | 38 |

#### **Abbreviations**

AO - Accounts Officer

ARB - Abstract Remittance Into Bank

ARCDE - Abstract Register of Cheques Drawn and Encashed

BLDA - Banker's Ledger for Drawing Account

BPV - Bank Payment Voucher

BRS - Bank Reconciliation Statement

CAO - Chief Accounts Officer

CB - Cash Book

CCR Book - Consumer Cash Received Book

CPV - Cash Payment Voucher
CRV - Cash Receipt Voucher

DBA - Disbursement Bank Account

DD - Demand Draft

DDO - Drawing and Disbursing Office
DHBVN - Dakshin Haryana Bijli Vitran Nigam

DBRS - Disbursement Bank Reconciliation Statement

GABRSDA - General Abstract of Bank Reconciliation for Disbursement Account

HO - Head Office

IL - Imprest Ledger

JV - Journal Voucher

LDC - Lower Division Clerk

MR - Money Receipt

MACB - Monthly Abstract of Cash Book

MRIBS - Monthly Remittance Into Bank Statement

RIB - Remittance into Bank

RCDE - Register of Cheques Drawn and Encashed

RMDL - Register of Monthly Drawings Limit

RR - Remittance Register

RTGS - Real Time Gross Settlement

SCDE - Statement of Cheques Drawn and Encashed

SRCB - Stock Register of Cheque Books
TAR - Temporary Advances Register

UDC - Upper Division Clerk

#### 1. Introduction

This manual describes the policies, procedures, controls and responsibilities related to Cash & Bank accounting of Power Section of Dakshin Haryana Bijli Vitran Nigam (DHBVN). Journal entries which are to be posted by accounts section are enlisted at the end of the manual. In addition, the journal entries are referenced to the activities, wherever required.

The procedures detailed in this manual would serve as standard procedures to be followed at Dakshin Haryana Bijli Vitran Nigam. Any deviation from the procedures detailed in this manual would require the approval from the Controller of Finance.

#### 2. Key Activities

The manual prescribes standard procedures for the following key activities:

- 1. Collection and deposit of energy and non-energy charges
- 2. Release of other miscellaneous expense payments
- 3. Issuance of bank limit to divisions and subdivisions
- 4. Bank Reconciliation
- 5. Bank payments for payment to turn key contractors and payroll
- 6. Estimate fund requirement
- 7. Sourcing of funds
- 8. Loan accounting

#### 3. Process Narrative

#### 3.1. Collection of Energy Charges

| S. No.     | Description  | Frequency      | Responsibility | Approver | Forms and templates |
|------------|--|----------------|----------------|----------|---------------------|
| Collection | of Energy charges  |                |                |          |                     |
| 1          | Collect energy charges from consumers following the procedures indicated in the Sale of Power Manual.  | Daily          | Cashier        |          |                     |
| 2          | Record details of cash receipt in Cash Book (CB) by transferring the total amount of cash, cheques, and demand drafts from Consumers Cash Received Book(s) (CCR Book). | End of the day | Cashier        |          | JE 1                |
|            | Note: Cash Receipt Voucher (CRV) is not to be prepared for energy receipts.  |                |                |          |                     |

#### 3.2. Collection of Non Energy Receipts

| S. No.     | Description   | Frequency   | Responsibility   | Approver | Forms and templates |
|------------|---|---|------------------|----------|---------------------|
| Collection | of Non Energy Receipts  |   |                  |          |                     |
| 1          | Prepare CRV except in case of receipt for reconnection charges and security deposits which are to be accepted against authorized documents i.e. approved application in case of reconnection charges etc.  Verify the CRV with the supporting documents and approve it. | On occurrence of event  | LDC              | UDC      | JE 1                |
| 2          | Approve the CRV after verifying with supporting documents and pass it on to the official handling cash.   | Immediately   | Accounts Officer |          |                     |
| 3          | Accept payment on the basis of approved CRV. Stamp 'Received' on the CRV/ particular document indicating date of receipt and approve it.  Prepare the authorized Money Receipt (MR) giving details/ nature of   | Between timings<br>specified for cash<br>counters to remain<br>open |                  |          |                     |

| S. No. | Description                       | Frequency | Responsibility | Approver | Forms and templates |
|--------|-----------------------------------|-----------|----------------|----------|---------------------|
|        | receipt and give it to the payee. |           |                |          |                     |
|        |                                   |           |                |          |                     |

### 3.3. Deposit Of Collections Into Bank

| S. No.    | Description  | Frequency   | Responsibility         | Approver         | Forms and templates |
|-----------|--|-------------|------------------------|------------------|---------------------|
| Deposit o | f Collections into Bank  |             |                        |                  |                     |
| 1         | Prepare pay-in-slip (four copies) for the collection to be deposited into bank.  Note:  Separate pay-in-slips are to be prepared for  Amount to be deposited in cash.  All cheques and demand drafts (DDs) drawn on the bank with which the depositing office has the collection account.  All Cheques/ DDs drawn on all other local banks.  All uncrossed cheques and DDs should be crossed at the time of receipt.  Detail of individual cheques and DDs should be provided on the back of pay-in-slips. | End of Day  | LDC/ UDC               |                  |                     |
| 2         | Enter the details of pay-in-slip in the Remittance Register (RR) and Monthly Remittance into Bank Statement (MRIBS) and cash payment column of cash book. Update the pay-in-slips number in the voucher reference column in cash book.  Note: CPVs are not to be prepared for pay-in-slips.  |             | UDC/ LDC               | Accounts Officer |                     |
| 3         | Verify and attest the entries in cash book and remittance register with the pay-in-slips, and return to official handling Cash.  | Immediately | SD0                    |                  |                     |
| 4         | Deposit cash, cheques and demand drafts into collection bank and collect two copies of the stamped pay-in-slips.   | Daily       | Official Handling Cash |                  |                     |

| S. No. | Description  | Frequency | Responsibility | Approver | Forms and templates |
|--------|--|-----------|----------------|----------|---------------------|
|        | In case the bank refuses to give stamped pay-in-slips, get provisional receipts for all deposits. Follow up with bank to get stamped copies of pay-in-slips if not collected earlier. Get the bank pass book updated. In case the bank follows the practice of providing daily statements,   |           |                |          |                     |
|        | collect the statements from the Bank.  Where time taken by the official handling cash in returning to office or getting the receipted pay-in-slips is unusual, or where there is any suspicion, contact the bank authorities to ensure that the cash has been deposited with the bank.   |           |                |          | JE 2                |
| 5      | Note:  Cash in hand at the end of-each month will be kept at minimum keeping in view requirement for establishment payments and temporary advances. In addition to deposit of collections, at year end, the balance of Cash in hand is also to be deposited into bank and reduced to nil. As in the case of collections, pay-in-slip is to be made for the deposit of balance of Cash on the evening of the penultimate day of the month. The procedure for deposit of balance of Cash in hand into bank would be identical to that for collections. In addition to the above the Drawing and Disbursing Officer is also to give a certificate of nil balance of cash in hand which would be attached to the monthly accounts. |           |                |          |                     |

### 3.4. Dishonor of Cheques

| S. No.   | Description  | Frequency              | Responsibility         | Approver | Forms and templates |
|----------|--|------------------------|------------------------|----------|---------------------|
| Dishonor | of Cheques   |                        |                        |          |                     |
| 1        | Receive a notification from bank for dishonor of cheque deposited along with cheque of payee. Draw a line across the dishonored cheque and hand over the crossed cheque to the official handling cash.                       | On occurrence of event |                        |          |                     |
| 2        | Receive and prepare a CRV for the minus amount (Negative CRV) on the basis of the bank's advice. Attach the bank's advice for dishonor and cheque of payee to Negative CRV. Submit the voucher to the Accounts Officer (AO). | Same day               | Official handling cash | UDC      |                     |
| 2        | Note:  Negative Cash Receipt Voucher (CRV) is prepared in case of dishonor of cheques. CRV is to be stamped 'Negative' in such cases.  |                        |                        |          |                     |
| 3        | Enter details of Negative CRV in the amount column for cash receipts of cash book as minus entry   | Same day               | Accounts Officer       |          | JE3                 |

#### 3.5. Withdrawal of Cash From Bank

| S. No.    | Description   | Frequency | Responsibility         | Approver | Forms and templates |
|-----------|---|-----------|------------------------|----------|---------------------|
| Withdrawa | al Of Cash From Bank  |           |                        |          |                     |
| 1         | Determine the amount of cash to be withdrawn. Prepare Bank Payment Voucher (BPV) and submit the same to the Head of Department. The BPV is checked by section in charge and submitted to XEN/ AO for approval.  |           | Official Handling Cash | XEN/ AO  |                     |
| 2         | Prepare a cheque for withdrawal of cash for approved amount and enter details in the Register of Cheques Drawn and Encashed (RCDE). Make entry in the bank payment column as well as a contra entry in the cash column of cash book. Mark 'contra' in the voucher reference column. | Same Day  | Official Handling Cash | XEN/ AO  |                     |
| 3         | On approval of BPV, sign the cheque, initial its counterfoil and send it to the XEN/ AO.  | Same Day  | First signatory        |          |                     |

| S. No. | Description  | Frequency | Responsibility | Approver | Forms and templates |
|--------|--|-----------|----------------|----------|---------------------|
| 4      | Sign the cheque, initial its counterfoil and attest the entries in the cash book. Return the documents to the official handling cash for withdrawal of cash. | Same Day  | XEN/ AO        |          | JE 4                |

### 3.6. Cash Payments

| S. No.    | Description  | Frequency  | Responsibility         | Approver | Forms and templates |
|-----------|--|--|------------------------|----------|---------------------|
| Cash Payr | nents  |  |                        |          |                     |
| 1         | Prepare Cash Payment Voucher (CPV) and attach the supporting documents. Verify the CPV with the supporting documents to check the following  Head of Accounts are correctly mentioned Payment is as per sanction of competent authority Budget provision exists Approval by the Head of Department | On occurrence of event                                   | UDC/ LDC               | SDO      |                     |
| 2         | Approve the CPV and return it to the concerned department. Concerned department shall forward the approved CPV to the official handling cash for making payment.   | Same day   | Officer In charge      |          |                     |
| 3         | Receive the duly approved CPV along with the supporting documents.   | Between timing specified for cash counter to remain open |                        |          |                     |
| 4         | Pay the vendor and obtain receipt on the voucher. Affix the voucher and supporting document with a 'PAID' stamp. Serial number the CPV.  | Same day   | Official Handling Cash |          |                     |
| 5         | Enter details of CPVs in cash payment column of the cash book. UDC/LDC check the vouchers and attest the entries in the CB. Return the documents to official handling cash.  | At the end of the day                                    | Official Handling Cash | UDC/ LDC | JE 5                |

### 3.7. Cheque Payments

| S. No.    | Description | Frequency | Responsibility | Approver | Forms and templates |
|-----------|-------------|-----------|----------------|----------|---------------------|
| Cheque Pa | ayments     |           |                |          |                     |

| S. No. | Description   | Frequency              | Responsibility            | Approver | Forms and templates |
|--------|---|------------------------|---------------------------|----------|---------------------|
| 1      | For payments (other than cash payments) prepare Bank Payment Voucher (BPV) filling in details including the account head(s) to be debited, the work/ scheme, amount, date, etc. Attach bills/supporting documents to the voucher and indicate the number of supporting document on BPV.   | On occurrence of event | UDC/LDC                   | AO       |                     |
| 2      | Prepare a cheque and enter the cheque number on the bank payment voucher and initial the voucher. Affix all the supporting documents with a "PAID" stamp. Forward the BPV, cash book and cheque book to first signatory.  | Same day               | Official Handling cash    |          |                     |
| 3      | Check that the voucher and supporting documents are approved and that the cheque is in accordance with the voucher. Sign cheque and forward to AO.  | Same day               | First signatory           |          |                     |
| 4      | Check that the voucher and supporting documents are duly approved and that the cheque is in accordance with the BPV. Sign the cheque and attest the entry in CB and return to the official handling cash.   | Same day               | A0                        |          |                     |
|        | Release cheque to payee/concerned department and obtain acknowledgement on the BPV. Record details of BPVs for the day in Register of Cheques Drawn and Encashed (RCDE).  | Same day               | Official handling<br>Cash |          | JE 6                |
| 5      | Note:  Official handling cash should record on the reverse of the counterfoil of each cheque the amount of the next cheque drawn and the total of the drawing during the month, and carry forward their total to the next counterfoil which should be initialed by the drawing officer, thus enabling him to exercise an independent check on the posting in his Cash Book and also control payments against the drawing limit. |                        |                           |          |                     |

### 3.8. Daily Closing Of Cash Book By Accounting Unit

| S. No.     | Description   | Frequency | Responsibility         | Approver | Forms and templates |  |  |  |  |
|------------|---|-----------|------------------------|----------|---------------------|--|--|--|--|
| Daily clos | Daily closing of cash book by Accounting Unit   |           |                        |          |                     |  |  |  |  |
| 1          | Record particulars of MRs, CRVs, CPVs, Negative CRVs and Adjusted CPVs for the day in serial order in columns provided in the cash book. Record the particulars as follows: |           | Official handling cash |          |                     |  |  |  |  |

| S. No. | Description  | Frequency                      | Responsibility         | Approver | Forms and templates |
|--------|--|--------------------------------|------------------------|----------|---------------------|
|        | <ul> <li>Details of MR/ CRV/ CPV number in column for voucher reference.</li> <li>Details of vendor authorized supporting documents reference. CCR book folio number, nature of receipt, pay - in - slip reference etc. in the particulars column.</li> <li>Details of amount of MR/ CRV/ CPV in amount column for cash receipt/ payment of the C.B.</li> <li>Details of Negative CRV's in amount column for cash receipt as minus entry and contra entry in cash payment columns as minus entry.</li> <li>Details of amount of adjustment CPV in the adjustment column on the receipt side of CB with a contra entry in adjustment column on the payments side to C.B.</li> <li>Details of account head to be credited/ debited in column for Account Code.</li> <li>Use adjustment column for recording deductions from salary, bills, contractor's bills etc.</li> <li>Use amount column for purely cash/ Bank receipt and</li> </ul> |                                |                        |          |                     |
| 2      | payment.  Calculate the account head-wise totals for cash receipts and payments on the basis of the classification provided in column for account code.  Prepare account head-wise abstract and payments and record on last  | End of the day                 |                        |          |                     |
| 3      | page of cash book for the day.  Post account head wise total determined in step (2) above to relevant columns provided for the day in Monthly Abstract of Cash Book (MACB). Update th RR and RCDE for details of realization of deposits, remittance to H.O. encashment of cheque etc. on the basis of the bank pass book or daily bank statement.   | End of the day                 |                        |          |                     |
| 4      | Carry out physical verification of cash in hand and verify with closing balance indicated in cash book.  In case of shortage of cash  Prepare a CPV immediately. Approve the CPV and enter it in the cash payment column of cash book debiting the account of concerned employee.  In case of excess of cash   | Fortnightly or more frequently | Official handling cash | AO       |                     |

| S. No. | Description   | Frequency  | Responsibility         | Approver | Forms and templates |
|--------|---|------------|------------------------|----------|---------------------|
|        | Prepare a CRV immediately, approve the same and enter it in<br>the cash receipt column of cash book crediting 'Other<br>Income' account.  |            |                        |          |                     |
| 5      | Check the following have been correctly done:  > Accounts classification > Account head wise daily abstract  Also, check if the daily abstract has been correctly posted to the MACB  | End of day | AO                     |          |                     |
|        | and approve it.   |            |                        |          |                     |
| 6      | Check if the pay-in-slips have been made for all collections to be deposited into bank the next morning. Check and approve completeness in all respect of pay-in-slips prepared including:  > Date and number of cheques/ DDs on the reverse of pay-in-slip > Drawee bank's name and station etc.   | End of day | Official handling cash |          |                     |
| 7      | Check remittance register and make sure that all details of pay-in-slips have been properly recorded.  In case of provisional receipts for deposits obtained from the bank, if any, instruct official handling cash to ensure that receipted pay-in-slip is obtained the next day.  In case this is not done, check with bank that they are in receipt of the amount deposited. Review RR for cheques deposited remaining unrealised for an unreasonable period of time and; instruct the official handling cash, to follow up with bank in these cases. Review and approve the RR. |            | AO                     |          |                     |
| 8      | Check and approve the following  MRIBS for completeness and accuracy with respect to posting of receipted pay-In-slips, CPV  RCDE for completeness with reference to CB and cheque counterfoils.  | End of day |                        |          |                     |
| 9      | Check the following  The bank pass books for collection and disbursement account have been updated during the day.  Daily bank statement has been collected. (In case the bank follows a practice of sending daily statement)   | End of day |                        |          |                     |
| 10     | Check the following   | End of day |                        |          |                     |

| S. No. | Description   | Frequency | Responsibility         | Approver | Forms and templates |
|--------|---|-----------|------------------------|----------|---------------------|
|        | <ul> <li>Details of realisation of cheques, deposits and remittance to head office have been recorded in the RR.</li> <li>RCDE is upto date in respect of cheques encashed</li> </ul>   |           |                        |          |                     |
| 11     | Release CB to concerned sections for posting to subsidiary ledgers/records.  Note:  An entry once made in the CB should in no circumstances be erased. If a mistake has been made and it is discovered before the CB has been submitted to the divisional office, the mistake should be corrected by drawing the pen through the incorrect entry by inserting the correct one in red ink between the lines. The disbursing officer should initial such correction and invariably date his initials. When the mistake is discovered too late for correction in this way an intimation of the necessary correction should be sent at once to the divisional office accompanied by a proposed journal entry, if necessary. Except as indicated above, no correction of an entry once made in his CB should be made by a Sub Divisional Officer unless authorised by the divisional office to do so. The same principles would be observed in correcting errors noticed in the divisional CB.  If the accounts of the month have been closed, no corrections of errors amount, classification or name of work should be made in that book, but a journal entry should be prepared for the necessary corrections, a suitable remark in red ink (quoting reference to the correction in accounts) being recorded against the original erroneous entry in cash book. |           | Official handling cash |          |                     |

# 3.9. Reconciliation Of Collection Bank By Depositing Offices

| S. No.     | Description   | Frequency                       | Responsibility                     | Approver | Forms and templates |  |  |  |
|------------|---|---------------------------------|------------------------------------|----------|---------------------|--|--|--|
| Reconcilia | Reconciliation of Collection Bank by depositing offices   |                                 |                                    |          |                     |  |  |  |
| 1          | Collect copy of bank statement/ get the pass book completed from the concerned bank branch and match the credits/ debits with reference to the Remittance into Bank (RIB) Statement (BA-2) for the current month.  Identify and classify the unlinked items to under the following Annexures:  > Transfer affected by bank during the month - Annexure A  > Amount/ cheques deposited but not credited by bank - Annexure B  > Cheques dishonored by bank but not accounted for by the depositing office - Annexure C  > Wrong debits or under casting by the bank - Annexure D  > Unlinked credits by the bank - Annexure E  > Unlinked minus items of BA-2 - Annexure F  > Wrong credits or over-casting by bank - Annexure G |                                 |                                    |          |                     |  |  |  |
| 2          | Prepare three copies of Bank Reconciliation Statement (BRS) on form C&B -6.   | Monthly                         | Cashier/ Official<br>Handling Cash |          |                     |  |  |  |
| 3          | Thoroughly check the BRS prepared and verify for the following:  All cheques deposited have been credited to Nigam's account without delay.  Whether dishonored cheques are being collected regularly from bank branches and taken in the books of the Nigam.  Where bank has received commission for realization of outstation cheques/ drafts, initiate action for effecting delivery.  Whether funds are being regularly transferred by the Bank branch to the main account.  Any other irregularity committed by bank such as under casting, overcasting, wrong debit or credit to bank account should be corrected.  | By 5 <sup>th</sup> of the month | AO                                 |          |                     |  |  |  |
|            | Authorize the BRS after verifying the above mentioned details.  |                                 |                                    |          |                     |  |  |  |

| S. No. | Description   | Frequency                        | Responsibility                              | Approver | Forms and templates |
|--------|---|----------------------------------|---|----------|---------------------|
|        | Review the BRS and authorize it for:  Submission to Accounting Unit Initiate action for clearance of outstanding items/ amount  | By 10 <sup>th</sup> of the month | XEN   |          |                     |
| 4      | Note:  > XEN is required to visit the bank branch at least once a week on every Monday or on the next working day, if Monday happens to be a holiday to ensure that entire balance in the bank branch has been transferred. |                                  |   |          |                     |
| 5      | Receive and review the BRS with regard to transfers made by the concerned bank branch and outstanding items shown in the reconciliation statements.   | By 15 <sup>th</sup> of the month | Officer in charge of the<br>Accounting Unit |          |                     |
| 6      | Send a copy of BRS and the following supporting documents to the Head Office (CAO Revenue)  A copy of BA-2  Photocopy of the statement of account with bank branch  Statement of MTs  |                                  |   |          |                     |
| o o    | Note:  > The BRS sent to Head Office should include the previous month BRS for all depositing offices. The BRS should be authenticated by Divisional Officer in charge of the Accounting Unit                               |                                  |   |          |                     |

# 3.10. Reconciliation of Disbursement Bank by Accounting Units

| S. No.     | Description  | Frequency               | Responsibility        | Approver | Forms and templates |  |  |  |
|------------|--|-------------------------|-----------------------|----------|---------------------|--|--|--|
| Reconcilia | Reconciliation of Disbursement Bank by Accounting Units                |                         |                       |          |                     |  |  |  |
|            | Refer bank statements/ pass book for the current month and on the      | Within 2 days of end of | Officer handling cash |          |                     |  |  |  |
|            | basis of references available from the RCDE match all debits indicated | month                   |                       |          |                     |  |  |  |
|            | by bank during the month as follows:                                   |                         |                       |          |                     |  |  |  |
|            | Debits relating to cheques drawn in previous month but                 |                         |                       |          |                     |  |  |  |

| S. No. | Description   | Frequency              | Responsibility                         | Approver | Forms and templates |
|--------|---|------------------------|--|----------|---------------------|
| 1      | encashed in current month with the previous month's Disbursement Bank Reconciliation Statement (DBRS).  Cheques drawn and encashed during the month with corresponding entry in bank payment column of CB using references given in the RCDE.  Debits for reversal of unexplained credits if any of previous and current month with previous month's DBRS and/ or bank advices.   |                        |  |          |                     |
| 2      | Match all credits indicated in the disbursement bank statements/ pass book for the reversal of unexplained debits of previous and current month with the previous month's DBRS and/ or bank advices.  | •                      |  |          |                     |
| 3      | Review previous month's DBRS, bank statement/ pass book for current month and bank column of CB for current month and record all unmatched items in the DBRS for the month.  Transcribe details of unexplained debits and credits from DBRS for previous month on last page of RCDE for the current month and indicate reversal in case of any correction by the bank during the month. Incorporate details of additional unexplained debits and credits during the month, if any. Check that all unmatched items have been recorded in the DBRS. | month                  |  |          |                     |
| 4      | Refer to previous month's DBRS, CB and bank statement/ pass book and RCDE for the current month and establish accuracy of DBRS prepared. Check RCDE for incorporation of details of unexplained debits and credits. Authorize DBRS and RCDE after review and verification.  | •                      | AO                                     |          |                     |
| 5      | Review DBRS and initiate follow-up action in respect of all unexplained debits and credits with bankers.  | On occurrence of event | Drawing and Disbursing<br>Office (DDO) |          |                     |
| 6      | In case of stale cheques listed on the DBRS, instruct the official handling cash to prepare a JV.  Note: Details of unexplained debits and credits incorporated on last page of RCDE for the month are also to be separately communicated to Head Office Banking Section in the form of a letter by the Drawing and Disbursement Officer.   |                        |  |          |                     |

# 3.11. Reconciliation of Disbursement Bank by Head Office

| S. No.     | Description  | Frequency                             | Responsibility                 | Approver | Forms and templates |  |  |  |  |
|------------|--|---------------------------------------|--------------------------------|----------|---------------------|--|--|--|--|
| Reconcilia | Reconciliation of Disbursement Bank by Head Office   |                                       |                                |          |                     |  |  |  |  |
| 1          | Receive the Statement of Cheques Drawn and Encashed (SCDE) forwarded by concerned DDO's.   | Due Date                              | AO, Banking Drawing<br>Section |          |                     |  |  |  |  |
| 2          | Record details of encashment of cheques drawn on SCDE for the month (or previous month the case may be) on the basis of bank statement for disbursement account split up DDO wise.   |                                       |                                |          |                     |  |  |  |  |
| 3          | Record details of outstanding cheques, if any, contained in previous month's SCDE in SCDE for current month in columns giving the heading "Outstanding for previous months".   |                                       |                                |          |                     |  |  |  |  |
| 4          | Record details of outstanding cheques issued in current month in SCDE for current month in columns giving the heading "Outstanding for current month".   | of SCDE's                             |                                |          |                     |  |  |  |  |
| 5          | Calculate the totals of current month SCDE's for cheques drawn during the month, encashed and outstanding and post to relevant columns of Abstract Register of Cheques Drawn and Encashed (ARCDE).  Note: ARCDE is to be maintained bank wise and within bank DDO wise |                                       |                                |          |                     |  |  |  |  |
| 6          | Post totals of cheque drawn during the month to Banker's Ledger for Drawing Account (BLDA) from ARCDE in column for withdrawals.  Note: BLDA is to be maintained bank wise with different sections earmarked for separate banks.                                       | Within 5 days of receipt<br>of SCDE's |                                |          |                     |  |  |  |  |
| 7          | Record details of transfer into disbursement bank account on the basis of bank statement (where supported by advice) in columns for deposits of BLDA.  | , ,                                   |                                |          |                     |  |  |  |  |
| 8          | Calculate balances for different banks in BLDA and submit to AO along with bank statements, ARCDE and SCDE's.  | Within 5 days of receipt of SCDE's    |                                |          |                     |  |  |  |  |
| 9          | Check BLDA with supporting documents. Verify and authorize the documents and return to the drawing section.  | Next day                              | AO Banking Drawing<br>Section  |          |                     |  |  |  |  |
| 10         | Prepare reconciliation statement for difference in Disbursement Bank Account (DBA) balances as per BLDA and bank statement on the basis of:  > SCDEs > ARCDE   |                                       | CAO Banking Drawing<br>Section |          |                     |  |  |  |  |

| S. No. | Description  | Frequency    | Responsibility | Approver | Forms and templates |
|--------|--|--------------|----------------|----------|---------------------|
|        | > Bank Statement   |              |                |          |                     |
|        | Note: Reconciliation Statements should be prepared DDO wise giving cheque wise details of cheques drawn but not encashed, cheques encashed at bank for which statements are awaited from DDO's, etc. |              |                |          |                     |
| 11     | Verify and authorize reconciliation statement for DBA along with supporting documents.   | Next Day     | DGM Banking    |          |                     |
| 12     | Review monthly bank reconciliation statement for disbursement accounts. Verify accuracy following the norms laid down by the Nigam.  | Next Day     |                |          |                     |
| 13     | Prepare General Abstract of Bank Reconciliation Statement for Disbursement Account (GABRSDA).  | Next Day     |                |          |                     |
| 14     | Tally total of GABRSDA with balance in admitted account as per monthly account of Head Office.   | Same Day     |                |          |                     |
| 15     | Repeat steps 11 & 12.  | As indicated |                |          |                     |

# **3.12. Accounting For Cash and Bank Transactions Of Sub-Division by Divisions**

| S. No.    | Description  | Frequency                    | Responsibility          | Approver | Forms and templates |
|-----------|--|------------------------------|-------------------------|----------|---------------------|
| Accountin | g for Cash and Bank transactions of sub-division by divisions  |                              |                         |          |                     |
| 1         | Calculate head wise account grand totals of entries in the monthly abstract. Cross check that totals of credits and debits for the month tally. Also tally totals as above with subsidiary records as relevant. Record grand totals determined above on last page of CB for the month. Forward CB and the monthly abstract to UDC. | By 1st of every month        | Cashier at sub division |          |                     |
| 2         | Check the monthly abstract of CB and approve the same.   | Same day                     | UDC                     | AO       |                     |
| 3         | Have the following books and documents forwarded to the accounts section of the Division.  CB for the month with supporting vouchers  The monthly abstract  MRIBS and pay-in-slips  CBRS   | By the 3rd of every<br>month | AO                      |          |                     |

| S. No. | Description  | Frequency                                | Responsibility               | Approver | Forms and templates |
|--------|--|--|------------------------------|----------|---------------------|
|        | > JVs  |  |                              |          |                     |
| 4      | Receive books and documents as above. Check the accuracy of the CB. monthly abstract. CBRS and JVs with supporting vouchers as per instructions of the Nigam. Record JVs received from sub divisions in the journal of divisions. Verify the records and have them approved. | Within 3 days                            | AO                           | XEN      |                     |
| 5      | Prepare monthly abstract of cash book, MRIBS and RCDE of division for the month. Prepare Abstract of Remittance into Bank (ARB) for the divisions.   | By the 3rd of every<br>month             | AO                           |          |                     |
| 6      | Check and approve the documents received as per step 5 and with supporting vouchers, as per the instructions of the Nigam.   | Within 2 days                            | XEN                          |          |                     |
| 7      | Post the monthly abstracts of all sub divisions, divisions and the abstract of journal into the abstract register as provided in the Compilation of Accounts Manual.   | As per Compilation of<br>Accounts Manual | Compiler Accounts<br>Section | XEN      |                     |
|        | Arrange for sending SCDE, ARB, MRIBS and supporting pay-in-slips of subdivisions and division) along with the monthly trail balance to the circle accounting unit as per the Compilation of Accounts Manual.   | As per Compilation of<br>Accounts Manual | Divisional Officer           |          |                     |
| 8      | Note:  > SCDE has perforations on top permitting detachment of pages.  Each folio is maintained in duplicate by the use of carbon. The original copy of each folio is detached and forwarded to Circle Accounting unit as Statement of Cheques Drawn and Encashed - SCDE).   |  |                              |          |                     |

### **3.13.** Imprest

| S. No.  | Description  | Frequency              | Responsibility   | Approver | Forms and templates |
|---------|--|------------------------|------------------|----------|---------------------|
| Imprest |  |                        |                  |          |                     |
| 1       | 'Receive sanction for grant of imprest from competent authority.               | On occurrence of event | Accounts Section |          |                     |
| 2       | Prepare CPV and send it to competent authority for approval along with ledger. | On occurrence of event |                  |          |                     |

| S. No. | Description  | Frequency                             | Responsibility         | Approver | Forms and templates |
|--------|--|---------------------------------------|------------------------|----------|---------------------|
| 3      | Authorize CPV for grant of imprest to employee after ensuring that there is no balance outstanding in his name relating to a previous imprest from the imprest Ledger (IL).      |                                       | Competent Authority    |          |                     |
| 4      | Receive CPV duly approved and make payment after taking acknowledgement of receipt on the voucher.   | Immediately                           | Official handling cash |          |                     |
| 5      | Make entry in the cash payment column of CB and allot Voucher No.  | Immediately                           |                        |          |                     |
| 6      | Make entry in the officials' account in the imprest ledger from CB.  | Monthly                               | Accounts Section       |          |                     |
| 7      | As and when expenditure is incurred, prepare the imprest/ advance cash account in duplicate on the prescribed format.  | On occurrence of event                |                        |          |                     |
| 8      | Total payments made in the imprest/ advance cash account; sign it and attach the relevant vouchers. Indicate numbers of documents attached to the Imprest/ advance cash account. | As and when reimbursement is required |                        |          |                     |
| 9      | Indicate name of work, work order number and total amount to be debited to such work in the remarks column of the imprest/ advance cash account.                                 | Same day                              |                        |          |                     |
| 10     | Send the imprest/ advance cash account with supporting vouchers to the competent authority for approval of vouchers.   |                                       |                        |          |                     |
| 11     | Review and approve supporting vouchers. Record, 'Disapproved' with dated initials on supporting vouchers not approved.   |                                       |                        |          |                     |
| 12     | Check the imprest/ advance cash account and send the same to the competent authority for approval.   | Next day                              |                        |          |                     |
| 13     | Approve the imprest/ advance cash account and return to competent authority.   | Same day                              | Competent Authority    |          |                     |
| 14     | Receive imprest/ advance cash account duly approved and send to accounts section.  | Same day                              |                        |          |                     |
| 15     | Prepare a CPV for replenishment of approved expenses as per the imprest/ advance cash account. Send the same to DDO for approval.  | Same day                              | Accounts Section       |          |                     |
| 16     | Approve voucher and send to the official handling cash.  | Same day                              | DD0                    |          |                     |
| 17     | Make payment to the imprest holder based on the CPV and allot a serial No. to CPV.   | Same day                              | Official handling cash |          |                     |
| 18     | Follow step 5 & 6 above for record of details of CPVs raised during the day in CB.   | End of the day                        |                        |          |                     |

| S. No. | Description  | Frequency   | Responsibility   | Approver | Forms and templates |
|--------|--|---|------------------|----------|---------------------|
| 19     | Prepare a JV to adjust expenses as indicated in the imprest/ advance cash account after proper checking.   | Within 2 days   |                  |          | JE 5                |
| 20     | Attach the approved imprest/ advance cash account along with the supporting documents to the journal voucher after stamping it with a 'PAID' stamp.  |   |                  |          |                     |
| 21     | Send the JV to the concerned section/ division for posting in the IL.  | Same day/At the end of<br>the month in case of<br>Sub -division |                  |          |                     |
| 22     | Post details of the JV in the IL in the relevant folio of the employee.  Note: In a subdivision, for control purposes, maintain a register of imprest holders in the same way as an IL for control purposes. | Concerned Section/<br>Division                                  |                  |          |                     |
| 23     | Prepare a schedule of balances in respect of each imprest holder from the ledger and reconcile the same with the general ledger.   | End of the month  | Accounts Section |          |                     |
|        | Review the ledger/ register of imprest holders to ascertain if all imprest holders submit accounts regularly.  | After the Submission of<br>Monthly Accounts                     | AO/ XEN          |          |                     |
| 24     | In cases where imprest holders do not submit accounts regularly (i.e. at least once a month)  Take necessary action to get the imprest/ advance cash account rendered.                                       |   |                  |          |                     |

### 3.14. Temporary Advance

| S. No.   | Description   | Frequency              | Responsibility         | Approver | Forms and templates |  |  |  |
|----------|---|------------------------|------------------------|----------|---------------------|--|--|--|
| Temporar | emporary Advance  |                        |                        |          |                     |  |  |  |
| 1        | Prepare an application / authorization slip for temporary advance on prescribed format.   | On occurrence of event | Concerned Employee     |          |                     |  |  |  |
| 2        | Submit the application to the competent authority.  |                        |                        |          |                     |  |  |  |
| 3        | Review the application / authorization slip. Approve the application after ensuring that the employee is entitled to draw temporary advance.  | On occurrence of event |                        |          |                     |  |  |  |
| 4        | Return the application / authorization slip to the superintendent.  | Same day               |                        |          |                     |  |  |  |
| 5        | Receive application for temporary advance and check that the same has been authorized by the competent authority.   | On occurrence of event |                        |          |                     |  |  |  |
| 6        | Check balance of any earlier advance outstanding in the name of employee with the Temporary Advances Register (TAR) and cross tally with balances indicated in the application.   | Same day               |                        |          |                     |  |  |  |
| 7        | Prepare a CPV for the authorized amount debiting temporary advances. Stamp the application 'passed for payment', attach to CPV and get it signed from the officer concerned and hand over CPV to the concerned employee.        | Same day               |                        |          |                     |  |  |  |
| 8        | Receive CPV from concerned employee. Check that supporting application has been approved for payment. Make payment to employee after taking acknowledgement of receipt on the voucher.  | On occurrence of event | Official handling cash |          |                     |  |  |  |
| 9        | Follow procedures for record of details of CPV in CB, for posting to subsidiary ledger and rendering of account of temporary advances.  | At the end of the day  |                        |          |                     |  |  |  |
| 10       | Prepare a schedule of balances in respect of each temporary advance holder from the TAR  Note: In case of subdivision incorporate the balance of temporary advances account at the bottom of the monthly abstract of cash book. | End of month           | Accounts Section       |          |                     |  |  |  |
| 11       | Reconcile the total of the schedule of balances of temporary advances with the balances as per general ledger.  |                        | Accounts Section       |          |                     |  |  |  |
|          | Note: In the case of a division, reconciliation would be done after adding  |                        |                        |          |                     |  |  |  |

| S. No. | Description   | Frequency | Responsibility      | Approver | Forms and templates |
|--------|---|-----------|---------------------|----------|---------------------|
|        | balances of Temporary Advance Register of subdivisions to the divisions own balance.  |           |                     |          |                     |
| 12     | Review TAR to check that all advance holders submit accounts regularly. In case of advance holders who do not submit account regularly, take necessary action to get them to submit their imprest advance cash account. |           | Competent Authority |          |                     |
|        | Note: Temporary Advance shall be allowed only against passed vouchers (where cash payment has been permitted by the Nigam).   |           |                     |          |                     |

# 3.15. Fixation of drawing limits

| S. No.     | Description   | Frequency              | Responsibility                | Approver | Forms and templates |
|------------|---|------------------------|-------------------------------|----------|---------------------|
| Fixation o | f drawing limits  |                        |                               |          |                     |
| 1          | On transfer of the divisional officer, send specimen signatures in duplicate of the new DDO duly attested by the outgoing/another DDO   | On occurrence of event | Divisional Officer            |          |                     |
| 2          | Receive the specimen signatures of DDO, countersign them after verification and send one copy to the banker for onward transmission to the bank branch located at the headquarters. Simultaneously cancel the signatures of the outgoing DDO.                             | Same day               | Superintendent /AO<br>Banking |          |                     |
| 3          | Keep the specimen signatures of DDO in personal custody under lock and key.   | Immediately            | Superintendent,<br>Banking    |          |                     |
| 4          | For fixing permanent drawing limit to cover payments of fixed nature like salary and wages of regular staff and work charged daily/ labour and telephone charges etc., intimate item wise anticipated expenditure to AO, banking on the format for requisition for funds. | On occurrence of event | Divisional Officer            |          |                     |
| 5          | Receive request for fixation of permanent limit. Examine the proposal and send to CAO (Revenue) for approval through AO, Banking and the DY. CAO (Revenue)  | On occurrence of event | Banking Section               |          |                     |
| 6          | After approval by the CAO (Revenue), prepare 4 copies of 'Funds Transfer Advice', Enter this in the Register of Monthly Drawings Limit (RMDL) which is maintained DDO – wise and send the same to AO,   | Same day               | Banking Section               |          |                     |

| S. No. | Description  | Frequency                                 | Responsibility                      | Approver | Forms and templates |
|--------|--|---|-------------------------------------|----------|---------------------|
|        | Banking  |   |                                     |          |                     |
| 7      | Sign the Funds Transfer Advice' and initial entry in the RMDL.  Distribute the copies as follows:  First copy to the Bank (maintaining) main drawing account of the Nigam for intimating extent to limit to their concerned branch in favor of DDO against which cheques would be drawn by him.  One copy to tile concerned DDO  One copy to Circle Accounting Unit  Retain one office copy and file serially. | Same day                                  | AO, Banking                         |          |                     |
| 8      | Maintain a RMDL separately for each bank and for each DDO in respect of limit permanently fixed, subsequent increase and the total amount.   |   | Banking Section                     |          |                     |
| 9      | Prepare a cash flow statement showing net budgetary provisions, funds released upto previous month (on actual/release basis) and proposed allocation for the month. Send the same for review to Dy CAO (Revenue).  | 1st day of the month                      | AO, Banking                         |          |                     |
| 10     | Review the proposed allocation of funds and check that the funds have been earmarked for committed payments etc. within the anticipated receipts for the month. Seek approval for the same from Member, Finance & Accounts   | 1st day of the month                      | Dy. CAO (Revenue)/<br>CAO (Revenue) |          |                     |
| 11     | Prepare requisition for funds for any additional funds required and send it to AO, Banking with a copy to SE concerned.  | On occurrence of event                    | DD0                                 |          |                     |
| 12     | Fix additional drawing limit for the DDO's on the basis of requirement vis-à-vis budgetary provision within the framework of the cash flow statement. Prepare and send funds transfer advice to the banker as per step No.7 above  | Within 2 days of receipt of requisition   | AO, Banking                         |          |                     |
| 13     | Prepare Statement of Cheques Drawn and Encashed (SCDE) and send to AO, Banking.  | Upto 5 <sup>th</sup> of the next<br>month | DD0                                 |          |                     |
| 14     | On receipt of SCDE, take action to get the unutilized limit cancelled.   | On occurrence of event                    | AO, Banking                         |          |                     |

| S. No. | Description  | Frequency              | Responsibility  | Approver | Forms and templates |
|--------|--|------------------------|-----------------|----------|---------------------|
| 15     | Post the amount of cheques drawn by each DDO in the Register of Drawing limit.                             | On receipt of SCDE     | Banking Section |          |                     |
| 16     | Review the ways and means position from time to time. Refix priorities for release of funds, if necessary. | On occurrence of event | CAO (Revenue)   |          |                     |
| 17     | Intimate amount and no. of last cheque drawn and exact amount of drawing limit utilized to AO, Banking     |                        | DDO             |          |                     |

#### 3.16. Control over Money Receipt Books

| S. No.     | Description  | Frequency              | Responsibility  | Approver | Forms and templates |
|------------|--|------------------------|-----------------|----------|---------------------|
| Control ov | er Money Receipt Books   |                        |                 |          |                     |
| 1          | Ensure that the money books received are pre-numbered and in serial order. Enter the details of receipt books received in the stock register of receipt books. | Immediately            | Banking Section |          |                     |
| 2          | Issue receipt books to the divisional office and update the Stock<br>Register of Receipt Books.  | On occurrence of event | AO Banking      |          |                     |
|            | After approval of XEN, issue receipt books to sub-divisions/ sub-offices and update the stock register of receipt books.                                       | Same Day               | DDO             |          |                     |
| 3          | Note:  > The above registers are to be maintained in respect of BA-16 receipts at Division and Sub-Division.   |                        |                 |          |                     |
| 4          | When a receipt book is brought into use for the first time, make entry in the register as a new item and make entry of completed book in register.             | On occurrence of event |                 |          |                     |

### **3.17. Custody And Issue Of Cheque Books**

| S. No.    | Description              | Frequency | Responsibility | Approver | Forms and templates |
|-----------|--------------------------|-----------|----------------|----------|---------------------|
| Custody a | nd Issue of Cheque Books |           |                |          |                     |

| S. No. | Description  | Frequency                                      | Responsibility                    | Approver | Forms and templates |
|--------|--|--|-----------------------------------|----------|---------------------|
| 1      | Obtain stock of cheque books from the banks and arrange for their distribution to various DDO's  | Beginning of the accounting year               | AO Banking                        |          |                     |
| 2      | Keep custody of cheque books in stock  | Immediately                                    | AO Banking                        |          |                     |
| 3      | Enter details of cheque books received from the bank, issued to various DDO's and the balance in stock in Stock Register of Cheque Books (SRCB)              | Immediately                                    | Clerk/ LDC/ UDC                   |          |                     |
| 4      | Count the number of forms in each cheque book and ensure that they are in consecutive order and intact   | Immediately on receipt of cheque books         | DDO/ Divisional<br>Superintendent |          |                     |
| 5      | Enter the details of cheque book in Stock Register of Cheque Books.  | Immediately                                    | DDO/ Divisional<br>Superintendent |          |                     |
| 6      | When it is noticed that the stock of the cheque books is likely to be exhausted, place an indent with AO banking for the required stock.                     | Immediately                                    | DDO                               |          |                     |
| 7      | Keep cheque book under lock and key in personal custody.   | Immediately                                    | DDO                               |          |                     |
| 8      | Maintain stock register of cheque books received from AO Banking.  | Ongoing basis                                  | DD0                               |          |                     |
| 9      | Advise bank's branch office where the main account is kept as well as the other branches of the bank about the number of cheque books issued to various DDOs | Immediately after issue of cheque books to DDO | AO, banking                       |          |                     |
| 10     | In case of loss of cheque book or a blank cheque, notify the concerned bank with intimation to AO Banking  | Immediately                                    | AO, Banking                       |          |                     |

#### 3.18. Stale Cheques

| S. No.    | Description  | Frequency        | Responsibility | Approver | Forms and templates |  |  |  |
|-----------|--|------------------|----------------|----------|---------------------|--|--|--|
| Stale Che | Stale Cheques  |                  |                |          |                     |  |  |  |
| 1         | Extract details of unpaid cheque at the end of the month from the bank reconciliation statement for disbursement account maintained at HO. | End of the month | AO Banking     |          |                     |  |  |  |

| S. No. | Description   | Frequency              | Responsibility | Approver | Forms and templates |
|--------|---|------------------------|----------------|----------|---------------------|
| 2      | Enter details of unpaid cheque, cheque no, date and amount outstanding in the 'Schedule Of Unpaid Cheques annexed to the BRS.   |                        |                |          |                     |
| 3      | Carry forward balance of unpaid cheques of previous month in the current schedule. Transfer all cheques issued but not presented for payment within 3 months from the date of drawing in the "Stale Cheque Register". Indicate date of drawing of cheque, cheque number and amount. |                        |                |          |                     |
| 4      | Issue instructions to the concerned divisions detailing list of stale cheques with date, cheque no. and amount instructing them to clear from disbursement bank account and contra credit to stale cheque account.  | Quarterly              |                |          |                     |
| 5      | Review list of stale cheque sent by HO, verify details of each cheque number and amount in the "Stale Cheque Register" maintained at the division.  | Quarterly              | AO             |          |                     |
| 6      | Post journal voucher debiting disbursement bank account and crediting stale cheque account and incorporate in monthly account.  | Quarterly              |                |          | JE 8                |
| 7      | On application from the concerned parties, cancel original cheque and issue a fresh cheque in lieu of stale cheque. Debit the stale cheques account and enter the details into statement of cheques cancelled and fresh cheque issued in lieu thereof.                              | On occurrence of event |                |          |                     |

# 3.19. Operation Of Collection Account By HO

| S. No.    | Description  | Frequency | Responsibility | Approver | Forms and templates |
|-----------|--|-----------|----------------|----------|---------------------|
| Operation | of Collection Account by HO  |           |                |          |                     |
|           | Receive bank statements for collection accounts supported by pay-in-<br>slips from main branches of concerned banks.   | Daily     | UDC/ LDC       |          |                     |
| 1         | Examine documents received from bank to see that the balance indicated by the bank has been worked out correctly and necessary pay-in-slips have been attached and that transfers from depositing offices to main branch collection accounts have been made at the agreed intervals. |           |                |          |                     |

| S. No. | Description   | Frequency | Responsibility | Approver | Forms and templates |
|--------|---|-----------|----------------|----------|---------------------|
| 2      | Prepare a journal voucher for the total of all remittances from depositing offices reported for the day and supported by pay-in-slips.  Note: JVs are to be prepared separately for each bank with which a collection account is operated.  | Same day  | UDC/ LDC       |          | JE9                 |
| 3      | Prepare separate JVs for credits given by banks on accounts of interest, transfers from other banks etc. where these are supported by bank advice.  Note: Separate JVs are to be prepared for each bank with which a collection account is operated and for each type of transaction i.e. credit for interest, transfers etc. |           | UDC/ LDC       |          |                     |
| 4      | Prepare separate JVs in the case of debits made by the collection bank for bank charges, interest, transfers out to other banks, etc. where these are supported by advices.  Note: Separate JVs are to be prepared for each bank with which a collection account is operated.   | Same day  | UDC/ LDC       |          |                     |
| 5      | Check JVs prepared with pay -in - slips advices and send it to AO Banking for approval.   | Next day  | UDC/ LDC       |          |                     |
| 6      | Check and approve JVs on the basis of supporting documents. Send JV to concerned sections for record in journal and posting to subsidiary records, as relevant.   | Next day  | AO             |          |                     |

### 3.20. Operation Of Disbursement Account By Ho

| S. No.    | Description  | Frequency | Responsibility | Approver | Forms and templates |  |  |  |
|-----------|--|-----------|----------------|----------|---------------------|--|--|--|
| Operation | Operation of Disbursement Account by HO  |           |                |          |                     |  |  |  |
| 1         | Receive bank statements for disbursement accounts from main branches of concerned banks.           | Daily     | UDC/ LDC       |          |                     |  |  |  |
|           | Prepare JVs for the total of cheques encashed by DDOs during the day.                              | Next day  | UDC/ LDC       |          |                     |  |  |  |
| 2         | Note: Separate JVs are to be prepared for each bank with which a disbursement account is operated. |           |                |          |                     |  |  |  |

| S. No. | Description   | Frequency | Responsibility | Approver | Forms and templates |
|--------|---|-----------|----------------|----------|---------------------|
| 3      | Prepare separate JVs for debits for bank charges, interest, transfers etc. where these are supported by bank advices.             | Next day  | UDC/ LDC       |          |                     |
|        | Note: Separate JVs are to be prepared for different banks.  |           |                |          |                     |
| 4      | Prepare separate JVs in the case of credit by disbursement bank for transfers in, etc. where these are supported by bank advices. | Next day  | UDC/ LDC       |          |                     |
|        | Note: Separate JVs are to be prepared for different banks.  |           |                |          |                     |
|        | Check JVs prepared with pay -in - slips advices and send it to AO   |           | AO             |          |                     |
| 5      | Banking for approval. Send JV to concerned sections for record in journal and posting to subsidiary records, as relevant.         |           |                |          |                     |

# 3.21. Items Debited/ Credited Directly By The Bank

| S. No.    | Description  | Frequency              | Responsibility | Approver | Forms and templates |
|-----------|--|------------------------|----------------|----------|---------------------|
| Items Deb | ited/ Credited Directly by the Bank  |                        |                |          |                     |
| 1         | Receive advice on debit/ credit of amount from the bank or when no advice is received, review the bank statement for amounts directly debited/ credited. | On occurrence of event | UDC/ LDC       |          |                     |
| 2         | Ascertain reason for the debit/ credit. Check accuracy of calculations and admissibility. Prepare JV filling in all the relevant details.                | On occurrence of event | UDC/ LDC       |          |                     |
| 3         | Verify correctness of debit/ credit, head of account and check that the voucher is in accordance with the relevant bank advice/ statement of account.    | Next day               | AO             |          |                     |
| 4         | Approve the JV and send It to the section for incorporating in the account.  | Next day               |                |          |                     |

#### 3.22. Funds Assessment

| S. No.    | Description   | Frequency | Responsibility   | Approver      | Forms and templates |
|-----------|---|-----------|------------------|---------------|---------------------|
| Funds Ass | essment   |           |                  |               |                     |
|           | Review bank statement of all banks of all the location to prepare daily cash position.  | Daily     | Manager- Banking |               |                     |
|           | The review is done with respect to the following aspects  |           |                  |               |                     |
| 1         | <ul> <li>Limits Sanctioned</li> <li>Limits Utilized</li> <li>Balance Limits available</li> <li>Limit pending utilization</li> <li>Major Debits/ Credits in bank</li> <li>Interest Rate</li> </ul> |           |                  |               |                     |
| 2         | Based on the daily cash position, prepare a cash flow statement   | Daily     | Manager- Banking | AGM - Banking |                     |

# 3.23. Issuance of Bank Limit to Accounting Units / Section

| S. No.     | Description  | Frequency              | Responsibility              | Approver | Forms and templates |
|------------|--|------------------------|-----------------------------|----------|---------------------|
| Issuance ( | of Bank Limit to Accounting Units / Section  |                        |                             |          |                     |
|            | Receive the requirement of funds statement from accounting units/<br>sections.   | On occurrence of event | Accounting Section/<br>Unit |          |                     |
| 1          | Note:  > Requirement shall be duly approved and signed by respective DDO/ Accounts Officer  > The Fund Statement contain the following details:-                 |                        |                             |          |                     |
|            | <ul> <li>Name of the Accounting Unit/ Section</li> <li>Accounting Code</li> <li>Sub Account Code (Bank Code) assigned to the Accounting Unit/ Section</li> </ul> |                        |                             |          |                     |

| S. No. | Description   | Frequency            | Responsibility | Approver | Forms and templates |
|--------|---|----------------------|----------------|----------|---------------------|
|        | <ul> <li>Approved Budget for respective expense head</li> <li>Budget utilized till date</li> <li>Amount requested for payment</li> </ul>  |                      |                |          |                     |
| 2      | Review request for funds for completeness and approval and forward the same to manager for review.  | As per release cycle | AM             |          |                     |
|        | Review verified request for funds and forward to Sr. Accountant-Banking.  | As per release cycle | Manager        |          |                     |
| 3      | Note:  Review the fund statement with respect to following aspects:  Approval as per Specimen Signature List (authorized personnel in the Accounting Unit/ Section)  Budget balance for the requested expenditure  In case the actual expenditure has exceeded the Budget, verify the approval of Budget Section for the additional budget as per Specimen Signature List.  In case of Capital Expenditure, additionally funding arrangement for Capital Expenditure is also reviewed (No money is transferred for Capital Expenditure till the time Fund Requirement Statement is supported with the Funding arrangements) |                      |                |          |                     |
|        | Review verified request for funds and forward to AGM-Banking.   | As per release cycle | AGM - Banking  |          |                     |
|        | Note:  > Review the fund statement with respect to following aspects:   |                      |                |          |                     |
| 4      | <ul> <li>Approval as per Specimen Signature List (authorized personnel in the Accounting Unit/ Section)</li> <li>Budget balance for the requested expenditure</li> <li>Approval from Budget Section for instances where actual expenditure is in excess of Budgeted expenditure</li> <li>Supporting Funding arrangements for Capital Fund requirements</li> </ul>   |                      |                |          |                     |

| S. No. | Description   | Frequency            | Responsibility | Approver | Forms and templates |
|--------|---|----------------------|----------------|----------|---------------------|
| 5      | Prepare 'Fund Utilization Advice' based on approved requirement of funds. Capture the following details in the Fund Utilization Advice.:  > Name of the Bank > Bank Account Code of the Unit > Head Wise Limit Utilization > Amount of Fund Utilization authorized > Limit Utilization during the month | As per release cycle | AGM - Banking  | DGM      |                     |
| 6      | Send 'Fund Utilization Advice' to the bank and a copy to the concerned department / section.  | As per release cycle | DGM            |          |                     |
| 7      | Post and approve journal entry (ies) to record the transfer of funds through RTGS Note.  Note: Refer Accounting entries section for the relevant entries  | As per release cycle | Manager        | AGM      |                     |

### 3.24. Project Funds Arrangement

| S. No.     | Description   | Frequency                                      | Responsibility                            | Approver | Forms and templates |
|------------|---|--|---|----------|---------------------|
| Project Fu | inds Arrangement  |  |   |          |                     |
| 1          | Submit Board of Directors approved project proposal and finalized funding along with following details:  > Name of the Project > Magnitude of Project > Technical Specifications > Estimated Project Cost > Terms and condition of funding agency | On occurrence of event                         | Planning Section                          |          |                     |
| 2          | Review the project proposal with respect to the following aspects:  > Terms and condition of funding agency > Estimated fund requirement  | Within 3 working days of receipt of intimation | DGM & Financial Adviser                   |          |                     |
| 3          | Prepare memorandum based on terms and conditions mentioned in sanction letter and put up for approval from Board of Directors.  | Within 5 working days of receipt of intimation | DGM &<br>Company Secretary                |          |                     |
| 4          | Create charge on assets, if required basis terms & conditions and obtain Form 8 from RoC.   | As per companies act                           | DGM Finance                               |          |                     |
| 5          | Open an Escrow account with bank for funding agency.  | As per terms & conditions of agreement         | Employee nominated under Board Resolution |          |                     |
| 6          | Execute the following agreements with the Funding Agency:  > Loan agreement > Asset Hypothecation agreement   | Employees nominated under Board Resolution     | Legal Team                                |          |                     |

### 3.25. Equity Infusion from Government

| S. No.             | Description  | Frequency                | Responsibility  | Approver | Forms and templates |
|--------------------|--|--------------------------|-----------------|----------|---------------------|
| <b>Equity Info</b> | usion from Government  |                          |                 |          |                     |
| 1                  | Send yearly budget including project budget to government for approval.  |                          | Budget Section  |          |                     |
| 2                  | Send request for government equity to concerned authority.   | As Needed                | DGM (Funds)     |          |                     |
| 3                  | Receive funds from government.   | On occurrence of event   | Banking Section |          |                     |
| 4                  | Transfer funds to funds and repayment of loan section (Every month release equity).                                    | Within 2 days of receipt | Banking Section |          |                     |
| 5                  | Post journal entry to record receipt from government.  Note: Refer Accounting entries section for the relevant entries | Within 2 days of receipt | AGM             |          |                     |
| 6                  | Transfer the share application money to equity funds.  | Within 3 days of receipt | AGM             |          |                     |
|                    | Note: Refer Accounting entries section for the relevant entries  |                          |                 |          |                     |

# 3.26. Reimbursements From Funding Agency

| S. No.   | Description  | Frequency                         | Responsibility         | Approver | Forms and templates |
|----------|--|-----------------------------------|------------------------|----------|---------------------|
| Reimburs | ements from Funding Agency   |                                   |                        |          |                     |
| 1        | Approve contractor's bills and forward the bills for submission to the funding agency. Include the following details in the claims:  > Project name > Vendor bills > Name of Funding Agency > Expenditure vis-à-vis available funding > Approval from Financial Advisor (MM) | Within 2 days of receipt of bills | Financial Advisor (MM) |          |                     |

| S. No. | Description  | Frequency                         | Responsibility         | Approver     | Forms and templates |
|--------|--|-----------------------------------|------------------------|--------------|---------------------|
| 2      | Review the claim and forward the same to funds & repayment section for filing claim with funding agency.   | Within 2 days of review           | Financial Advisor (HQ) |              |                     |
| 3      | Funds and Repayment of Loan section  Verify the claims with respect to following:  > Project name > Name of Funding Agency > Drawing schedule > Approval of vendor bills by Financial Advisor > Validity of loan agreement > Expenditure vis-à-vis available funding   | Within 2 days of receipt          | AGM Funds              |              |                     |
| 4      | Countersign and forward the claims to the concerned funding agency for claiming reimbursement. Forward the claims in the format as prescribed by the funding agency.   | Within 2 days                     | AGM                    | DGM          |                     |
| 5      | Post journal entry to record receipt of funds from funding agency.  Note:  In case wherein the amount is directly paid to vendor by funding agency against Letter Of Credit, an intimation of such transaction is received from the bank. Post which an accounting entry to record such payments is made.  > Refer Accounting entries section for the relevant entries | Within 2 days of receipt of funds | Manager -Finance       | AGM -Finance |                     |

### 3.27. Repayment of Loan

| S. No | Description   | Frequency                        | Responsibility | Approver | Forms and templates |
|-------|---|----------------------------------|----------------|----------|---------------------|
| Repay | ment of Loan  |                                  |                |          |                     |
| 1     | Prepare repayment schedule for next month basis terms and conditions agreed with the funding agency and claims sent to funding agency | By 20 <sup>th</sup> of the month | AGM Repayment  | DGM Fund |                     |
| 2     | Update the repayment tracker for the new loans taken after the 20th of the month.   |                                  | AGM Repayment  |          |                     |

| S. No. | Description  | Frequency                                  | Responsibility | Approver                | Forms and templates |
|--------|--|--|----------------|-------------------------|---------------------|
| 3      | Forward repayment schedule to Financial Advisor (Head Quarters) and CGM (Finance) along with following details:  > Reimbursements received under all the loans till date > Interest calculation > Loan agreement   | By 25 <sup>th</sup> of the month           | DGM Finance    | CGM Finance             |                     |
| 4      | Forward approved repayment schedule to the funds and repayment of loan section and banking section,  | By 28 <sup>th</sup> of the month           | AGM Repayment  |                         |                     |
| 5      | Send request for funds to banking section. Provide the following details along with request of funds:  > Name of Funding Agency > Reference of approved repayment schedule   | Ten days in advance of payment due date    | AGM Repayment  | Senior Accounts Officer |                     |
| 6      | In case actual funds required are more than as per the approved repayment schedule, then obtain additional approval from Financial Advisor and Director Finance. Provide the following details along with additional amount approval request:  > Reimbursements received for all the loans till date > Interest calculation > Loan agreement > Reason for deviation from original amount | Ten days in advance<br>of payment due date | AGM Repayment  | Senior Accounts Officer |                     |
| 7      | Make payment to Funding Agency via Real Time Gross Settlement (RTGS).  Note: Refer Accounting entries section for the relevant entries   |  | AGM Repayment  | Senior Accounts Officer |                     |

#### 3.28. Module Interface with SAP:

Post the SAP implementation, the following reports are planned to be generated in SAP as per the Business Blueprint documents. The SAP interface with the key existing manual processes is mapped in the below table:

| S.No | Reference section in EY Manual | Interface with SAP | Refer to SAP Blue Prints   |
|------|--------------------------------|--------------------|----------------------------|
|      |                                |                    | (Module Name/Section/Page) |

| 1. | 3.1 - Collection of Energy Charges 3.2 - Collection of Non Energy Receipts 3.3 Deposit of Collections Into Bank 3.5 - Withdrawal of Cash from Bank 3.6 - Cash Payment 3.7 - Cheque Payment 3.9 - 3.11 - Reconciliation process | 1. List of documents posted in cash journal  *Note: The report lists down all the historical cash flow and cash movements in a specified period. This report could be utilized to monitor the collection of energy/non energy charges, cash payments made, deposits of collections into bank and withdrawal of cash from Bank.  2. Cash Journal Balances  *Note: The cash journal balances report lists all account transactions in the selected posting period, including deposits and withdrawals. Further, it could be used to analyses the opening balance, closing balance, and the balance carried forward. | DHBVN_BBP_FI_1.0<br>Section - 6.2.1.5.5<br>Page - 63 |
|----|--|---|--|
|----|--|---|--|

# 4. Accounting Entries

| S.No | Account Code   | Account Name | Dr./Cr. | Amount |  | Responsibility | Approver | Location            |  |  |  |  |
|------|--|--------------|---------|--------|--|----------------|----------|---------------------|--|--|--|--|
| 1    | 1 Accounting for collection of energy charges from consumer (in Revenue Cash Book) |              |         |        |  |                |          |                     |  |  |  |  |
|      | 24.110   | Cash in hand | Dr      | XXX    |  |                |          | Operations Division |  |  |  |  |

| S.No | Account Code       | Account Name   | Dr./Cr. | Ar  | mount | Responsibility | Approver | Location            |
|------|--------------------|--|---------|-----|-------|----------------|----------|---------------------|
|      | 23.3001-81         | Sundry Debtors Collection for Sale of Power -<br>Current Year  | Cr      |     | XXX   |                |          |                     |
|      | 23.3101-81         | Sundry Debtors Collection for Sale of Power –<br>Previous Year | Cr      |     | XXX   |                |          |                     |
|      | 23.3201-81         | Sundry Debtors Collection for Fixed Charges -<br>Current Year  | Cr      |     | XXX   |                |          |                     |
|      | 23.3301-81         | Sundry Debtors Collection for Fixed Charges -<br>Previous Year | Cr      |     | XXX   |                |          |                     |
|      | 23.7301-81         | Sundry Debtors Collection for FSA - Current Year               | Cr      |     | XXX   |                |          |                     |
|      | 23.7401-81         | Sundry Debtors Collection for FSA - Previous<br>Year           | Cr      |     | XXX   |                |          |                     |
|      | 23.7701-81         | Sundry Debtors Collection for SC - Current Year                | Cr      |     | XXX   |                |          |                     |
|      | 23.7801-81         | Sundry Debtors Collection for SC - Previous Year               | Cr      |     | XXX   | 1              |          |                     |
|      | 23.3401-81         | Sundry Debtors Collection for ED - Current Year                | Cr      |     | XXX   | 1              |          |                     |
|      | 23.3501-81         | Sundry Debtors Collection for ED - Previous Year               | Cr      |     | XXX   | 1              |          |                     |
|      | 23.3601-81         | Sundry Debtors Collection for M.Tax – Current<br>Year          | Cr      |     | XXX   |                |          |                     |
|      | 23.3701-81         | Sundry Debtors Collection for M.Tax - Previous<br>Year         | Cr      |     | XXX   |                |          |                     |
|      |                    | f energy charges from consumer)                                |         | •   | •     |                |          |                     |
| 2    |                    | position of cash collected to bank (in Main Cash Book)         |         |     |       |                |          |                     |
|      | 33.906             | IUT – Remittance to Head Office                                | Dr      | XXX |       |                |          |                     |
|      | 24.110             | Cash in hand   | Cr      |     | XXX   |                |          | Operations Division |
|      | (Being cash collec | ted from consumers deposited in bank)                          |         |     |       |                |          |                     |
| 3    |                    | nonor of cheques submitted by consumers                        |         |     |       |                |          |                     |
|      | 23.3001-81         | Sundry Debtors Collection for Sale of Power -<br>Current Year  | Dr      | XXX |       |                |          |                     |
|      | 23.3101-81         | Sundry Debtors Collection for Sale of Power -<br>Previous Year | Dr      | XXX |       |                |          |                     |
|      | 23.3201-81         | Sundry Debtors Collection for Fixed Charges -<br>Current Year  | Dr      | XXX |       |                |          | Operations Division |
|      | 23.3301-81         | Sundry Debtors Collection for Fixed Charges –<br>Previous Year | Dr      | XXX |       |                |          |                     |
|      | 23.7301-81         | Sundry Debtors Collection for FSA - Current Year               | Dr      | XXX |       |                |          |                     |

| S.No | Account Code        | Account Name   | Dr./Cr. | Aı       | mount | Responsibility | Approver | Location                           |
|------|---------------------|--|---------|----------|-------|----------------|----------|------------------------------------|
|      | 23.7401-81          | Sundry Debtors Collection for FSA – Previous<br>Year       | Dr      | XXX      |       |                |          |                                    |
|      | 23.7701-81          | Sundry Debtors Collection for SC - Current Year            | Dr      | XXX      |       |                |          |                                    |
|      | 23.7801-81          | Sundry Debtors Collection for SC - Previous Year           | Dr      | XXX      |       |                |          |                                    |
|      | 23.3401-81          | Sundry Debtors Collection for ED - Current Year            | Dr      | XXX      |       |                |          |                                    |
|      | 23.3501-81          | Sundry Debtors Collection for ED – Previous Year           | Dr      | XXX      |       |                |          |                                    |
|      | 23.3601-81          | Sundry Debtors Collection for M.Tax – Current<br>Year      | Dr      | XXX      |       |                |          |                                    |
|      | 23.3701-81          | Sundry Debtors Collection for M.Tax - Previous<br>Year     | Dr      | XXX      |       |                |          |                                    |
|      | 33.906              | IUT - Remittance to Head Office                            | Cr      |          | XXX   |                |          |                                    |
|      | (Being cheques de   | posited by consumers dishonored)                           |         |          |       |                |          |                                    |
| 4    | Accounting for cas  | h withdrawal from bank                                     |         |          |       |                |          |                                    |
|      | 24.110              | Cash in hand   | Dr      | XXX      |       |                |          |                                    |
|      | 34.906              | IUT - Funds transfer from Head Office                      | Cr      |          | XXX   |                |          | Head Office (Senior<br>AO Banking) |
|      | (Being cash withdr  | rawn from Bank)  |         | I.       | -1    |                |          | AO Dalikilig)                      |
| 5    | Accounting for init | ial payment/ replenishment of Imprest                      |         |          |       |                |          |                                    |
|      | 24.210/<br>24.220   | Permanent Imprest with staff/ Temporary Imprest with staff | Dr      | XXX      |       |                |          | Head Office/                       |
|      | 24.110              | Cash in hand   | Cr      |          | XXX   |                |          | operation/                         |
|      | 34.906              | IUT - Funds transfer from Head Office                      | Cr      |          | XXX   |                |          | construction Division              |
|      | (Being initial paym | nent/ replenishment of Imprest)                            |         |          |       |                |          | DIVISION                           |
| 6    | Accounting for pay  | ment by cheque   |         |          |       |                |          |                                    |
|      |                     | Relevant expense head                                      | Dr      |          | XXX   |                |          | Head Office/                       |
|      | 34.906              | IUT – Funds transfer from Head Office                      | Cr      |          | XXX   |                |          | operation/                         |
|      | (Being payment m    | ade through cheque)  |         | <u> </u> |       |                |          | construction Division              |
| 7    | Accounting for Loa  | ins and advances given to employees                        |         |          |       | 1              |          |                                    |
|      | 27.1                | Loans and advances to staff – Interest bearing             | Dr      | XXX      |       |                |          |                                    |
|      | 27.2                | Loans and advances to staff - Interest free                | Dr      | XXX      |       |                |          | Hood Office /                      |
|      | 34                  | IUT - Remittance to Head Office                            | Cr      | 7001     | XXX   |                |          | Head Office/<br>operation/         |
|      | 24.110              | Cash in hand   | Cr      |          | XXX   |                |          | construction                       |

| S.No | Account Code        | Account Name   | Dr./Cr. | Amount |     | Responsibility | Approver | Location                   |
|------|---------------------|--|---------|--------|-----|----------------|----------|----------------------------|
|      | (Being payment ma   | ade for advance)                                     |         |        |     |                |          | Division                   |
| 8    | Accounting for stal | e cheques  |         |        |     |                |          |                            |
|      | 34.906              | IUT - Funds transfer from Head Office                | Dr      | XXX    |     |                |          | Head Office/               |
|      | 46.910              | Stale cheque Account                                 | Cr      |        | XXX |                |          | operation/<br>construction |
|      | (Being stale chequ  | es accounted for)                                    |         |        |     |                |          | Division                   |
| 9    | Accounting for coll | ection of other income at Head Office (in Cash Book) |         |        |     |                |          |                            |
|      | 24.110              | Cash in Hand   | Dr      | XXX    |     |                |          | Head Office/               |
|      |                     | Relevant account head                                | Cr      |        | XXX |                |          | operation/<br>construction |
|      | (Being collection o | f non-energy charges at head office)                 |         |        |     |                |          | Division                   |